



**Kennebec Water District Board of Trustees
Regular Meeting
Thursday, August 6, 2026 – 7:30 AM
131 Drummond Avenue, Waterville, ME and Via Zoom
AGENDA**

1. Introduction of guests
2. Review and approve minutes of regular meeting of July 6, 2026
3. Review and approval of account warrant
4. Financial Planning Discussion
5. Approvals/motions needed:
 - a. Approval of January 2027 rate increase
 - b. Adoption of resolution for long-term water main replacement funding
6. General Manager report
7. Department reports
8. Trustee comments, concerns, and/or ideas
9. Public participation
10. As needed: Executive session 1 MRS §405. 6.
11. Adjournment

**KENNEBEC WATER DISTRICT
REGULAR BOARD OF TRUSTEES MEETING
THURSDAY – JULY 16, 2026 at 7:30 AM**

The meeting was called to order at 7:30 a.m. by President Murray.

Trustees present: Ben Murray, President; Frank Richards, Vice-President; Jeff Earickson, Treasurer (Remote Access); J. Michael Talbot, Assistant Treasurer; Sarah Whateley, Clerk (Remote Access); Amy Stabins, Trustee Allan Fuller, Trustee (Remote Access); Nathan Saunders, Trustee; Paul Fongemie, Trustee; Alex Lelchuk, Trustee

Trustees absent: None

Also present: Roger Crouse, KWD General Manager; Amy Dyer, KWD Finance Manager; Matt Zetterman, KWD Engineering Manager (Remote Access); Benny LaPlante, KWD Service Manager (Remote Access); Robbie Bickford, KWD Water Quality Manager; Sue Markatine, KWD Recording Secretary

ITEM 1: INTRODUCTION OF GUESTS

None

ITEM 2: REVIEW AND APPROVE THE MINUTES OF THE REGULAR BOARD OF TRUSTEES' MEETING OF JUNE 4, 2026

Motion by Trustee Talbot, "to accept the minutes of the Regular Board of Trustees' meeting of June 4, 2026," seconded by Trustee Richards.

Roll Call Vote: Trustee Earickson – Yea, Trustee Talbot – Yea, Trustee Richards – Yea, Trustee Stabins – Yea, Trustee Fongemie – Yea, Trustee Murray – Yea, Trustee Fuller – Yea, Trustee Whateley – Yea, Trustee Saunders – Yea, Trustee Lelchuk – Yea. Motion carried unanimously.

ITEM 3: REVIEW AND APPROVAL OF ACCOUNT WARRANT

Motion by Trustee Talbot, "to ratify the July 16, 2026 total warrant of checks released for \$1,614,469.64," seconded by Trustee Earickson.

Roll Call Vote: Trustee Earickson – Yea, Trustee Talbot – Yea, Trustee Richards – Yea, Trustee Stabins – Yea, Trustee Fongemie – Yea, Trustee Murray – Yea, Trustee Fuller – Yea, Trustee Whateley – Yea, Trustee Saunders – Yea, Trustee Lelchuk – Yea. Motion carried unanimously.

ITEM 4: REVIEW OF MAY AND JUNE 2026 FINANCIAL REPORTS

The Trustees were provided with the May and June 2026 Financial Statements and Accounts Receivable Aging Report, and a brief review was conducted.

On behalf of the Board members, President Murray thanked Ms. Dyer for the review of the financial statements.

ITEM 5: SOURCE PROTECTION COORDINATOR POSITION DISCUSSION

As a result of a discussion at the June 4, 2026, Board meeting, the Trustees were provided with a memo outlining the key responsibilities and justification for adding a Source Protection Coordinator position and a copy of the recommended job description. Advantages of adding this position include KWD enhancement on source protection matters including watershed conservation/land acquisition, land-use practices and ordinances, water quality monitoring, public education, and community partnerships. Mr. Crouse noted that adding a new KWD position does have a financial impact and included the approximate amount of this impact in his memo. There was a lengthy discussion regarding this potential position with a few suggested changes to the job description. There was also a request to incorporate this approximate position cost in the KWD financial model scenarios developed with the aid of the Waterworth team. Although no firm decision was necessary at today's meeting, there was overall support from the Board to continue to pursue this position.

ITEM 6: FINANCIAL PLANNING SUMMARY

Trustees were provided a summary of a financial planning model developed with the aid of the Waterworth team. This model summarizes five different scenarios for the long-term funding of water main replacement including:

1. Status Quo – assumes continued access to Drinking Water State Revolving Fund (DWSRF) loan – with 35 percent principal forgiveness indefinitely
2. Use of market rate loans
3. Pay-As-You-Go – using cash (direct rate revenues)
4. Transition from market rate loans to pay-as-you-go over five years
5. Transition from market rate loans to pay-as-you-go over ten years.

The summary illustrates the high-level impact (water rates, debt, interest payments, and total debt service) of each scenario at ten-year intervals. Mr. Crouse reviewed with explanation of the implications of the five scenarios. There was a lengthy discussion of the significances of the five scenarios. Because the first scenario is not a viable long-term (or even short-term) solution, the development of a long-term plan requires a decision on using loans (market rate loans) or cash (pay-as-you-go) to finance water main replacement projects.

Mr. Crouse explained that if the pay-as-you-go model (likely with a transition period) is adopted, KWD will continue to seek DWSRF loans with principal forgiveness, grants, or other favorable funding when available. Board members expressed interest in seeing additional scenarios for the transition from market rate loans to pay-as-you-go. Trustees also expressed interest in consistent levels of rate increases (where possible).

Motion by Trustee Richards, “to table Agenda Item 6: Financial Planning Summary,” seconded by Trustee Earickson.

Roll Call Vote: Trustee Earickson – Yea, Trustee Talbot – Yea, Trustee Richards – Yea, Trustee Stabins – Yea, Trustee Fongemie – Yea, Trustee Murray – Yea, Trustee Fuller – Yea, Trustee Whateley – Yea, Trustee Saunders – Yea, Trustee Lechuk – Yea. Motion carried unanimously.

ITEM 7: APPROVALS/MOTIONS NEEDED

A. Approval of Payment of MPUC Annual Assessment – \$29,126.00 (\$25,997.00 in 2025)

Mr. Crouse informed the Trustees that the Maine Public Utilities Commission (MPUC) annual regulatory assessment is \$29,126.00. This amount is determined by annual revenues of a utility, and the percentage of time spent by MPUC staff for water-related items in proportion to other utilities.

Motion by Trustee Fongemie, “to authorize the payment of \$29,126.00 to the Maine Public Utilities Commission for the annual regulatory assessment fee,” seconded by Trustee Richards.

Roll Call Vote: Trustee Earickson – Yea, Trustee Talbot – Yea, Trustee Richards – Yea, Trustee Stabins – Yea, Trustee Fongemie – Yea, Trustee Murray – Yea, Trustee Fuller – Yea, Trustee Whateley – Yea, Trustee Saunders – Yea, Trustee Lechuk – Yea. Motion carried unanimously.

B. Approval of Maine CDC Drinking Water Program Annual Drinking Water Fee – \$15,447.00 (same as 2025)

Mr. Crouse informed the Trustees that the Maine CDC Drinking Water Program annual assessment fee is \$15,447.00. This program is a supportive regulatory agency for all Maine water utilities.

Motion by Trustee Fuller, “to authorize the payment of \$15,447.00 for the Maine CDC Drinking Water Program annual assessment fee,” seconded by Trustee Richards.

Roll Call Vote: Trustee Earickson – Yea, Trustee Talbot – Yea, Trustee Richards – Yea, Trustee Stabins – Yea, Trustee Fongemie – Yea, Trustee Murray – Yea, Trustee Fuller – Yea, Trustee Whateley – Yea, Trustee Saunders – Yea, Trustee Lechuk – Yea. Motion carried unanimously.

C. Approval of 2026-2027 Property and Casualty Insurance Premium

The Trustees were provided with a request for authorization memo explaining the noteworthy valuation adjustments and requesting approval of the annual KWD Property and Casualty Insurance premium administered through the Maine Municipal Association.

Motion by Trustee Fongemie, “to authorize the payment of \$76,858.00 to the Maine Municipal Association for KWD’s 2026 – 2027 Property and Casualty Insurance premium,” seconded by Trustee Fuller.

Roll Call Vote: Trustee Earickson – Yea, Trustee Talbot – Yea, Trustee Richards – Yea, Trustee Stabins – Yea, Trustee Fongemie – Yea, Trustee Murray – Yea, Trustee Fuller – Yea, Trustee Whateley – Yea, Trustee Saunders – Yea, Trustee Lechuk – Yea. Motion carried unanimously.

D. Approval of Agreement for Demolition of 5 South Street Building

The Trustees were provided with a request for authorization memo which included proposals from two contractors (KWD solicited five firms) for the 5 South Street, Waterville, building demolition project. Mr. Crouse explained that for security purposes, this former office building is not being sold or leased as it

is located adjacent to KWD's transmission main and pump station and to maintain this building would be a continuing cost to KWD. Mr. Zetterman answered questions from the Board members.

Motion by Trustee Earickson, "to execute an agreement with Briggs Contracting for the demolition of the 5 South Street, Waterville, office building and associated site stabilization work in the amount of \$98,780.00, contingent upon satisfactory verification of references," seconded by Trustee Fongemie.

Roll Call Vote: Trustee Earickson – Yea, Trustee Talbot – Yea, Trustee Richards – Yea, Trustee Stabins – Yea, Trustee Fongemie – Yea, Trustee Murray – Yea, Trustee Fuller – Nay, Trustee Whateley – Yea, Trustee Saunders – Yea, Trustee Lelchuk – Yea. Motion carried.

E. Approval of Gravel Purchase Price

The Trustees were provided with a request for authorization memo which included prices from two bidders (KWD solicited 9 firms) for the 2026 gravel supply.

Motion by Trustee Richards "to accept the low bid from David Hallowell Construction for the 2026 gravel supply for the price of \$18.50 per cubic yard," seconded by Trustee Stabins.

Roll Call Vote: Trustee Earickson – Yea, Trustee Talbot – Yea, Trustee Richards – Yea, Trustee Stabins – Yea, Trustee Fongemie – Yea, Trustee Murray – Yea, Trustee Fuller – Yea, Trustee Whateley – Yea, Trustee Saunders – Yea, Trustee Lelchuk – Yea. Motion carried unanimously.

F. Approval of Bond Resolution for PFAS Design Loan

The Trustees were provided with the borrowing resolution for the water treatment plant modifications (PFAS mitigation) design for their review. (See full resolution following the conclusion of the minutes.) CDM Smith was awarded the design contract for this project. Mr. Crouse reviewed the interim loan details and answered questions from the Trustees.

Motion by Trustee Fongemie, "to adopt the 2026 Maine Municipal Bond Bank Water Treatment Plant Modifications (PFAS Mitigation) Project Resolution for \$1,313,000.00," seconded by Trustee Talbot.

Roll Call Vote: Trustee Earickson – Yea, Trustee Talbot – Yea, Trustee Richards – Yea, Trustee Stabins – Yea, Trustee Fongemie – Yea, Trustee Murray – Yea, Trustee Fuller – Yea, Trustee Whateley – Yea, Trustee Saunders – Yea, Trustee Lelchuk – Yea. Motion carried unanimously.

G. Approval of Net Energy Billing (NEB) Agreement with Revision Energy

The Trustees were provided with a request for authorization memo to develop a Net Energy Billing Credits agreement with ReVision Energy. Mr. Crouse explained that this agreement will provide KWD with savings of approximately fifteen percent of the cost of 200,000 kWhs per year (energy cost only), which amounts to an estimated \$7,000 per year.

Motion by Trustee Richards, "to enter into a Net Energy Billing Credits agreement with ReVision Energy for five years with the opportunity to extend the agreement for three additional five-year periods," seconded by Trustee Earickson.

Roll Call Vote: Trustee Earickson – Yea, Trustee Talbot – Yea, Trustee Richards – Yea, Trustee Stabins – Yea, Trustee Fongemie – Yea, Trustee Murray – Yea, Trustee Fuller – Yea, Trustee Whateley – Yea, Trustee Saunders – Yea, Trustee Lelchuk – Yea. Motion carried unanimously.

ITEM 8: GENERAL MANAGER’S REPORT

As part of their Board packet, the Trustees were provided with the General Manager’s report.

On behalf of the Board members, President Murray thanked Mr. Crouse for the General Manager’s report.

ITEM 9: DEPARTMENT REPORTS

As part of their Board packet, the Trustees were provided with the Monthly Department Reports prepared by the respective managers.

On behalf of the Board members, President Murray thanked the Department Managers for their reports.

ITEM 10: TRUSTEE COMMENTS, CONCERNS, AND/DEPARTMENT REPORTS

Trustee Richards mentioned there was an excellent article in the *Town Line* regarding the KWD transfer (for one dollar) of the parcel of land to the Town of Vassalboro to enable further enhancement of the walking trail system.

ITEM 11: PUBLIC PARTICIPATION

None

ITEM 12: AS NEEDED: EXECUTIVE SESSION – 1 MRS §405. EXECUTIVE SESSION

None

ITEM 13: ADJOURNMENT

Motion by Trustee Talbot, “to adjourn the meeting,” seconded by Trustee Richards.

Roll Call Vote: Trustee Earickson – Yea, Trustee Talbot – Yea, Trustee Richards – Yea, Trustee Stabins – Yea, Trustee Fongemie – Yea, Trustee Murray – Yea, Trustee Fuller – Yea, Trustee Whateley – Yea, Trustee Saunders – Yea, Trustee Lelchuk – Yea. Motion carried unanimously.

Meeting adjourned at 9:26 a.m.

Sue Markatine, Recording Secretary

KENNEBEC WATER DISTRICT

2026 Maine Municipal Bond Bank – Water Treatment Plant Modifications (PFAS
Mitigation) Project (\$1,313,000.00)
Resolution

The Kennebec Water District (the “**District**”) hereby resolves as follows:

1. Pursuant to Chapter 200 of Private and Special Laws of 1899, as amended, the District is hereby authorized to borrow up to the aggregate principal amount of **One Million Three Hundred Thirteen Thousand and 00/100 Dollars (\$1,313,000.00)** (the “**Loan**”) from the **Maine Municipal Bond Bank**, Augusta, Maine (the “**Bond Bank**”), with up to \$459,550 in loan forgiveness, all in accordance with the terms and conditions of an approval letter from the Maine Department of Health and Human Services to the District dated April 17, 2026, as the same may be amended, and, if the District’s loan application is accepted, to execute and implement a Loan Agreement with the Bond Bank in the form prescribed by the Bond Bank (the “**Loan Agreement**”) for the purpose of financing the engineering of water treatment plant modifications for PFAS mitigation, together with related costs and expenses, including the costs of issuance (collectively, the “**Project**”).
2. Pursuant to the Loan Agreement, and as evidence of the Loan, the District is hereby authorized to issue and sell to the Bond Bank interest bearing and/or non-interest bearing note(s) or bond(s) of the District in the aggregate principal amount of up to **One Million Three Hundred Thirteen Thousand and 00/100 Dollars (\$1,313,000.00)** (the “**Bonds**”).
3. The Bonds shall bear such date or dates as the Bond Bank shall request, bear such interest rate or rates, be in such denominations, maturities, and be redeemable at such price or prices, all as shall be set forth in the Loan Agreement and the Bonds, and as may hereafter be determined by the Treasurer and the President of the Board of Trustees to be necessary or advisable, the execution of the Loan Agreement and the Bonds to be conclusive evidence of their determination of the terms and provisions thereof.
4. Each of the Bonds shall bear on its face the words “Kennebec Water District” and shall be signed by the Treasurer and shall be countersigned by the manual or facsimile signature of the President of the Board of Trustees of the District, and shall be in substantially the same form as prescribed in the Loan Agreement or otherwise as prescribed by the Bond Bank.
5. In anticipation of the Bonds heretofore authorized, the District is also hereby authorized to borrow the aggregate principal amount of up to \$1,313,000.00 from the Bond Bank for the Project (the “**SRF Interim Loan**”); (ii) to execute and deliver a Loan Agreement with the Bond Bank in the form prescribed by the Bond Bank (the “**SRF Interim Loan Agreement**”) for the SRF Interim Loan; and (iii) to execute and deliver to the Bond Bank a note in anticipation of the Bonds in the aggregate principal amount of up to \$1,313,000.00 (the “**SRF Interim Note**”) for the Project, in the form prescribed by the Bond Bank. The SRF Interim Note shall be sold at the par value thereof to the Bond Bank, bear interest at a rate determined by the Bond Bank, and shall mature upon the issuance of the Bonds, or 12 months from the date of the SRF Interim Note, whichever occurs first. The SRF Interim Note shall contain such other terms and provisions as may hereafter be determined by the Treasurer and President of the Board of Trustees to be necessary or advisable, their execution of the SRF Interim Note to be conclusive evidence of their determination of the terms and provisions thereof.

6. The SRF Interim Note shall bear on its face the words “Kennebec Water District” and “General Obligation Note” and shall be signed by the Treasurer and shall be countersigned by the manual or facsimile signature of the President of the Board of Trustees of the District.
7. The District covenants to establish, maintain, revise, and collect rates and charges for water services furnished by the District sufficient to provide revenues to pay when due current expenses of operating and maintaining the water system; to pay when due interest on the outstanding indebtedness of the District incurred or assumed for District purposes; and to pay or provide for the payment of all indebtedness created or assumed by the District.
8. All actions taken to date by the Board of Trustees and the officers of the District with respect to the authorization, issuance, and sale of the Bonds and SRF Interim Note and consistent with the foregoing resolutions are hereby ratified and confirmed. The President of the Board of Trustees, Treasurer, General Manager, and other officers of the District are, and each of them singly is, hereby authorized to take such action, and to execute and deliver the following with respect to the Bonds and with respect to any SRF Interim Note: a Loan Agreement, a Signature and No Litigation Certificate, and such additional documents, certificates and instruments and any amendments thereto as may be deemed by them as necessary or appropriate to effectuate the issuance of the Bonds and SRF Interim Note heretofore authorized.
9. Any prior resolutions of the Trustees restricting the amount of authorized loans or issuance of bonds and notes, to the extent they conflict with the foregoing resolutions, are hereby superseded.

Financial Planning
Model Summary July 15, 2026

The model summaries are intended to generally illustrate the high level impact of each scenario at 10 year intervals. All numbers are subject to change based upon further refinement of the scenarios.

Scenario Name	Description	General Summary of Rate Increases over 30 years	Minimum Quarterly Water Rate (\$/8 inch meter)				Debt Balance (estimated total debt in the year indicated)			
			2026	2036	2046	2056	2026	2036	2046	2056
Status Quo	Assumes on-going access to DWSRF loans (2% interest rate) & 35 percent principal forgiveness	4.5 percent increase annually through 2037, decreases to 4% through 2043, then decrease to 3.25%	\$90.36	\$140.33	\$204.23	\$281.21	\$30,451,684	\$39,624,254	\$51,370,152	\$65,034,755
Market Rate	Assumes market rate (4% interest rate) loans for all borrowing - no grant or principal forgiveness	7% increase for three years, then 5% through 2041, then decrease to 4 percent	\$90.36	\$155.76	\$241.86	\$358.01	\$30,451,684	\$50,737,755	\$76,408,695	\$100,053,471
Market Rate to Pay as You Go - 5 year transition	Assumes market rate loans for 5 years then pay as you go. Over the 5 years, the percent of borrowing decreases.	12% increase for 4 years, reduced to 8 and 7% (each for one year) then reduced to six percent for 4 years, then dropping to 3 percent	\$90.36	\$207.43	\$270.65	\$304.62	\$30,451,684	\$25,109,939	\$6,294,254	\$-
Market Rate to Pay as You Go - 10 year transition	Assumes market rate loans for 10 years then pay as you go. Over the 10 years, the percent of borrowing decreases.	8% increase each year for 11 years, then reduced to 5% for 5 years, then down to 3 for 1 year, then 1 percent	\$90.36	\$195.08	\$282.53	\$305.76	\$30,451,684	\$34,894,848	\$10,294,250	\$-
Full Pay as You Go	Fund for pipe replacement projects directly through rates (excluding projects with established funding)	25% for first two years, reduced to 8% for one year, then to 4% for six years, then 2.5%	\$90.36	\$197.76	\$253.15	\$324.06	\$30,451,684	\$18,985,349	\$4,754,190	\$-

Scenario Name	Annual Interest Payments				Annual Debt Service Payments (P+I)			
	2026	2036	2046	2056	2026	2036	2046	2056
Status Quo	\$ 922,340	\$ 1,062,487	\$ 1,042,846	\$ 1,103,485	\$ 2,207,192	\$ 4,049,995	\$ 6,572,739	\$ 7,221,796
Market Rate	\$ 922,359	\$ 1,879,914	\$ 2,723,395	\$ 3,397,580	\$ 2,207,192	\$ 5,476,300	\$ 9,953,565	\$ 12,236,261
Market Rate to Pay as You Go - 5 year transition	\$ 922,340	\$ 926,365	\$ 314,596	\$ -	\$ 2,207,192	\$ 2,966,370	\$ 2,443,201	\$ -
Market Rate to Pay as You Go - 10 year transition	\$ 922,340	\$ 1,334,424	\$ 518,645	\$ 3,254	\$ 2,207,192	\$ 3,987,548	\$ 3,295,908	\$ 38,794
Full Pay as You Go	\$ 922,340	\$ 669,510	\$ 234,496	\$ -	\$ 2,207,192	\$ 2,242,380	\$ 2,014,005	\$ -

Model Assumptions

1. Assume 0.8 percent pipe replacement rate through 2036. Increase pipe replacement rate to 1.0 percent 2037 and beyond
2. Assumes an across the board 3 percent annual inflation rate
3. All models include an annual capital cash investment in vehicles (\$150,000) and miscellaneous capital projects (\$300,000) (spending levels increased annually by 3 percent)
4. Models assume no significant capital investment beyond what is noted in #3 above other than pipe replacement (#1 above)
4. Models seek to maintain a cash balance between \$2 and \$5 million

ACCOUNT WARRANT AUGUST 6, 2026

NO.	CHECK DATE	VENDOR NAME	DESCRIPTION	DOLLAR AMOUNT
1	07/13/2026	FLORES & ASSOCIATES	HEALTH INS. DEDUCTIBLE REIMBURSEMENT	1,092.11
2	07/16/2026	ANTHONY CHESSA	REFUND-OWNER CREDIT BALANCE	35.69
3	07/16/2026	CENTRAL MAINE FORD, INC.	VEHICLE ISSUE DIAGNOSIS	328.35
4	07/16/2026	CINTAS	EMPLOYEES UNIFORM/CLOTHING SERVICE	145.99
5	07/16/2026	EARTH WORKS OF ME, LLC	REFUND-PREPAID FOR TAP-NOT NEEDED	250.00
6	07/16/2026	KYOCERA DOCUMENT SOLUTIONS-N. E.	QUARTERLY COPIER MAINTENANCE	411.41
7	07/16/2026	MAINE WATER UTILITIES ASSOCIATION	SUMMER OUTING-1 EMPLOYEE	80.00
8	07/16/2026	TREASURER, STATE OF MAINE-HETL	WATER TESTS	330.00
9	07/16/2026	WILLIAM MUSERO, INC.	BULK LOAM	420.00
10	07/16/2026	PINE TREE WASTE, INC.	PORTAPOTTY RENTAL/RUBBISH REMOVAL	329.00
11	07/16/2026	RICHARD H. BELLISLE	REFUND-CREDIT BALANCE-HOME SOLD	130.97
12	07/16/2026	CITY OF WATERTVILLE	MONTHLY VEHICLE FUEL USAGE	2,581.62
13	07/16/2026	F.W. WEBB COMPANY	HYDRANT GREASE/WATER SYSTEM ITEMS	3,558.58
14	07/16/2026	WHITTEMORE & SONS	CUT OFF SAW REPAIR	518.00
15	07/16/2026	AQUA BACKFLOW, INC.	PROGRAM MANAGEMENT SERVICE	637.50
16	07/16/2026	ALL STATES MATERIALS GROUP, INC.	COLD PATCH	2,045.25
17	07/16/2026	INFORMATION TECH EXCHANGE, INC.	RECYCLING SERVICE	75.00
18	07/16/2026	FANADO PELOTTE CONTRACTOR	CONTRACTOR SERVICES-VARIOUS LOCATIONS	11,295.90
19	07/16/2026	ROKI REPAIR SHOP	VEHICLE DIAGNOSTIC TROUBLE CODE SCAN	125.00
20	07/16/2026	USA BLUE BOOK	LAB SUPPLIES-WTP	400.22
21	07/17/2026	PAYMENTUS	MONTHLY CUSTOMER CC TRANSACTIONS FEES	3,267.75
22	07/17/2026	THE HARTFORD	MONTHLY GROUP LIFE PREMIUMS	67.19
23	07/17/2026	UNITED STATES TREASURY	QUARTERLY EXCISE TAX	84.48
24	07/22/2026	CAPITAL ONE TRADE CREDIT-AUBUCHON	KEYS-WTP	29.95
25	07/22/2026	CASELLA WASTE SYSTEM, INC.	REFUND-INSPECTION FEES	337.34
26	07/22/2026	CINTAS	EMPLOYEES UNIFORM/CLOTHING SERVICE	149.40
27	07/22/2026	EASTWOOD CONTRACTORS, INC.	WATERTVILLE MAIN IMPROVEMENTS	303,219.11
28	07/22/2026	INFOSEND, INC.	MONTHLY BILL PROCESSING & MAILING	983.98
29	07/22/2026	KENNEBEC COUNTY REGISTRY OF DEEDS	LIEN RECORDING FEE-1 PROPERTY	25.00
30	07/22/2026	TREASURER, STATE OF MAINE-HETL	WATER TESTS	660.00
31	07/22/2026	PINE TREE WASTE, INC.	PORTAPOTTY RENTAL/RUBBISH REMOVAL	245.00
32	07/22/2026	POWEROPTIONS, INC.	2027 ANNUAL MEMBERSHIP DUES	50.00
33	07/22/2026	VASSALBORO CAR CARE	OIL CHANGE & MAINTENANCE-1 VEHICLE	659.61
34	07/22/2026	F.W. WEBB COMPANY	WATER SYSTEM ITEMS/METER HARDWARE	3,108.19
35	07/22/2026	MAINE WATER UTILITIES ASSOCIATION	SUMMER OUTING-1 EMPLOYEE	80.00
36	07/22/2026	TREASURER, STATE OF MAINE-DWP	ANNUAL DRINKING WATER FEE	15,447.00
37	07/22/2026	ANALYTICHEM USA, INC.	WATER TESTS	215.00
38	07/22/2026	ALL STATES MATERIALS GROUP, INC.	COLD PATCH	1,981.80
39	07/22/2026	CDM SMITH, INC.	PFAS MITIGATION UPGRADE PROJECT	22,060.93
40	07/22/2026	ITG COMMUNICATIONS	MONTHLY KWD LOCATES	3,722.03
41	07/22/2026	MAINE MUNICIPAL ASSOCIATION	PROPERTY & CASUALTY INSURANCE	38,429.00
42	07/22/2026	ROKI REPAIR SHOP	COMMERCIAL INSPECTION/REPAIR-1 VEHICLE	123.35
43	07/22/2026	DAVID MORIN	MONTHLY LAWN SERVICES-VAR. LOCATIONS	3,052.50
44	07/22/2026	VERRILL	LEGAL SERVICES	1,132.00
45	07/27/2026	FLORES & ASSOCIATES	HEALTH INS. DEDUCTIBLE REIMBURSEMENT	43.40
46	07/30/2027	MAINE MUNICIPAL EMPs. HEALTH TRUST	MONTHLY HEALTH INSURANCE PREMIUMS	37,711.89
47	07/30/2027	NORTHEAST DELTA DENTAL	MONTHLY DENTAL INSURANCE PREMIUMS	1,125.80
48	07/31/2026	APEX CONSTRUCTION, INC.	CHASE AVE PUMP STATION UPGRADE	85,096.25
49	07/31/2026	CAPITAL ONE TRADE CREDIT-AUBUCHON	SMALL ENGINES MIXED FUEL	109.99
50	07/31/2026	CENTRAL MAINE POWER	MONTHLY ELECTRICITY-VARIOUS LOCATIONS	11,952.16
51	07/31/2026	CINTAS	EMPS. UNIFORM-CLOTHING SERVICE-2 WEEKS	291.54
52	07/31/2026	CONSOLIDATED COMMUNICATIONS	MONTHLY INTERNET SERVICE	451.77
53	07/31/2026	CORE & MAIN LP	192 IPERL METERS	30,720.00

ACCOUNT WARRANT AUGUST 6, 2026

NO.	CHECK DATE	VENDOR NAME	DESCRIPTION	DOLLAR AMOUNT
54	07/31/2026	EAGLE RENTAL	RENTAL LIFT FOR TANK CLEANING-WTP	812.00
55	07/31/2026	JUDDI L HALLOWELL	BULK GRAVEL	4,440.00
56	07/31/2026	MAINE HOUSING AUTHORITY	REFUND-CREDIT BALANCE-HOME SOLD	62.28
57	07/31/2026	TREASURER, STATE OF MAINE	ANNUAL OFFICE OF PUBLIC ADVOCATE'S FEE	7,213.00
58	07/31/2026	CARPARTS DIST. CENTER-MOTOR SUPPLY	EXTERIOR PAINT	86.48
59	07/31/2026	NORTHERN SAFETY CO, INC.	SAFETY- EYE WASH	41.44
60	07/31/2026	FERGUSON ENTERPRISES, INC. #3326	FLOW GAUGE WITH DIFFUSER	753.95
61	07/31/2026	VERIZON WIRELESS	MONTHLY TELEPHONE/DATA SERVICE	110.07
62	07/31/2026	F.W. WEBB COMPANY	WATER SYSTEM REPLACEMENT ITEMS	1,830.06
63	07/31/2026	CDM SMITH, INC.	PFAS MITIGATION UPGRADE PROJECT	73,902.21
64	07/31/2026	GRAINGER	QUILL PARTS & MATERIALS	108.40
65	07/31/2026	HAMMOND LUMBER COMPANY	CONCRETE FOR SIDEWALK REPAIRS	18.20
66	07/31/2026	HR MAINE CONSULTING	HUMAN RESOURCE CONSULTING	75.00
67	07/31/2026	KENNEBEC EQUIPMENT RENTAL FAIRFIELD	NOZZLE/HOSE/COMPACTOR RENTAL	579.99
68	07/31/2026	MESSALONSKEE STREAM HYDRO, LLC	ENERGY CREDITS	13,976.83
69	07/31/2026	MODERN INDUSTRIES, INC.	WATER TESTS	580.00
70	07/31/2026	USA BLUE BOOK	LAB SUPPLIES-WTP	1,145.11
71	07/31/2026	VERTEXONE SOFTWARE, LLC	MONTHLY WATERSMART DOCUMENT STORAGE	140.54
72	07/31/2026	TOWN OF WINSLOW	HIGHWAY OPENING PERMIT	482.50
TOTAL WARRANT				697,782.06



MEMO

August 6, 2026

To: Kennebec Water District Board of Trustees

From: Roger Crouse, General Manager

Subject: Financial Planning for Water Main Replacement

Recommendation: I recommend that the Board approve a four percent rate increase effective January 1, 2027, and a resolution that records the Board's preferred long-term plan to fund water main replacement.

Background

At the July 16, 2026, Board of Trustees meeting, staff presented five funding scenarios using the Waterworth financial model. The Board's consensus was to move toward a pay-as-you-go system for the long-term funding of water main replacement.

The attached Table 1 presents a summary of seven transitions to pay-as-you-go - from an immediate transition to transitioning over 15 years.

As shown in Table 1, the rate impacts are very similar across the 30-year period. The projected rates in 30 years for KWD's minimum rate range from \$315 to \$342. Given the level of accuracy associated with a high-level 30-year plan, these numbers are not materially different from each other.

I recommend that Trustees focus on the transition periods and the estimated rate increases when deciding on the preferred option rather than on the specific rate outcome.

To formalize the preferred option, the Board of Trustees should adopt a resolution describing its intention to increase rates, so KWD is positioned to adequately fund water main replacement work with direct water rate revenue. Our attorney at Verrill is currently reviewing a draft resolution, which may or may not be ready for the August 6, 2026, meeting.

Implementation of the preferred option should be methodical and transparent. Table 2, Summary of Activities Required to Develop and Implement a Long-Term Water Main Replacement Program, highlights the major activities that should be completed as we move through this process. This list is not exhaustive, but it illustrates the level of work needed to successfully implement our path forward.

Because of the complexity of this effort, I strongly recommend a limited rate increase in January 2027, with the first year of more significant rate increases occurring in 2028. In each scenario presented in Table 1, I assumed a four percent rate increase for January 2027. The four percent January 2027 increase ensures KWD does not

lose ground compared with inflation while avoiding more complex rate discussions so early in the implementation of the financial plan.

Request

1. Approve a four percent rate increase effective January 1, 2027.
2. Adopt a resolution describing the Board of Trustees' preferred option and providing staff, customers, and others with clarity on the Board's intention. Adoption does not need to occur during the August 6, 2026, meeting.

The model summaries are intended to generally illustrate the high level impact of each scenario at 10 year intervals. All numbers are subject to change based upon further refinement of the scenarios.

Scenario Name	Description	General Summary of Rate Increases over 30 years (2027-2056) (4% increase in first year - all scenarios)					Minimum Quarterly Water Rate (5/8 inch meter)					Debt Balance			
		2026	2036	2046	2056	2066	2026	2036	2046	2056	2066	2026	2036	2046	2056
Full Pay as You Go	Fund for pipe replacement projects directly through rates (excluding projects with established funding)	\$90.36	\$204.37	\$259.07	\$315.80	\$304,51,684	\$90.36	\$204.37	\$259.07	\$315.80	\$304,51,684	\$19,468,894	\$4,914,001	\$ -	\$ -
Market Rate to Pay as You Go - 5 year transition	Assumes market rate loans for 5 years then pay as you go. Over the 5 years, the percent of borrowing decreases.	\$90.36	\$209.09	\$266.14	\$327.58	\$304,51,684	\$90.36	\$209.09	\$266.14	\$327.58	\$304,51,684	\$25,593,939	\$6,338,255	\$ -	\$ -
Market Rate to Pay as You Go - 7 year transition	Assumes market rate loans for 7 years then pay as you go. Over the 7 years, the percent of borrowing decreases.	\$90.36	\$203.95	\$275.02	\$319.17	\$304,51,684	\$90.36	\$203.95	\$275.02	\$319.17	\$304,51,684	\$29,346,507	\$7,599,097	\$ -	\$ -
Market Rate to Pay as You Go - 10 year transition	Assumes market rate loans for 10 years then pay as you go. Over the 10 years, the percent of borrowing decreases.	\$90.36	\$194.88	\$281.99	\$327.26	\$304,51,684	\$90.36	\$194.88	\$281.99	\$327.26	\$304,51,684	\$35,378,848	\$10,338,251	\$ -	\$ -
Market Rate to Pay as You Go - 12 year transition	Assumes market rate loans for 12 years then pay as you go. Over the 12 years, the percent of borrowing decreases.	\$90.36	\$187.86	\$287.74	\$333.89	\$304,51,684	\$90.36	\$187.86	\$287.74	\$333.89	\$304,51,684	\$38,018,789	\$12,986,210	\$124,015	\$ -
Market Rate to Pay as You Go - 15 year transition	Assumes market rate loans for 15 years then pay as you go. Over the 15 years, the percent of borrowing decreases.	\$90.36	\$187.86	\$291.04	\$342.76	\$304,51,684	\$90.36	\$187.86	\$291.04	\$342.76	\$304,51,684	\$40,765,772	\$18,322,035	\$366,548	\$ -

Scenario Name	Description	Annual Interest Payments					Annual Debt Service Payments (P+I+MMBB Fees)				
		2026	2036	2046	2056	2066	2026	2036	2046	2056	2066
Full Pay as You Go		\$ 894,886	\$ 669,750	\$ 237,136	\$ -	\$ -	\$ 2,169,269	\$ 2,357,323	\$ 1,942,113	\$ -	\$ -
Market Rate to Pay as You Go - 5 year transition		\$ 894,886	\$ 962,957	\$ 322,311	\$ -	\$ -	\$ 2,169,269	\$ 3,100,609	\$ 2,497,368	\$ -	\$ -
Market Rate to Pay as You Go - 7 year transition		\$ 894,886	\$ 1,128,009	\$ 387,695	\$ -	\$ -	\$ 2,169,269	\$ 3,514,834	\$ 2,811,924	\$ -	\$ -
Market Rate to Pay as You Go - 10 year transition		\$ 894,886	\$ 1,353,167	\$ 521,285	\$ 3,255	\$ 3,255	\$ 2,169,269	\$ 4,101,851	\$ 3,345,913	\$ 38,794	\$ 38,794
Market Rate to Pay as You Go - 12 year transition		\$ 894,886	\$ 1,442,847	\$ 645,379	\$ 17,700	\$ 17,700	\$ 2,169,269	\$ 4,351,844	\$ 3,773,052	\$ 198,973	\$ 198,973
Market Rate to Pay as You Go - 15 year transition		\$ 894,886	\$ 1,536,802	\$ 885,356	\$ 70,633	\$ 70,633	\$ 2,169,269	\$ 4,610,204	\$ 4,525,975	\$ 437,181	\$ 437,181

Model Assumptions

1. Assume 0.8 percent pipe replacement rate through 2036. Increase pipe replacement rate to 1.0 percent 2037 and beyond
2. Assumes an across the board 3 percent annual inflation rate
3. All models include an annual capital cash investment in vehicles (\$150,000) and miscellaneous capital projects (\$300,000) (spending levels increased annually by 3 percent)
4. Models assume no significant capital investment beyond what is noted in #3 above other than pipe replacement (#1 above)
5. Models seek to maintain a cash balance between \$2 and \$5 million
6. Models assume a 4 percent rate increase in 2027 for all scenarios to avoid an unexpected rate increase in the middle of the municipal fiscal year

Table 2
**Summary of Activities Required to Develop and Implement a
Long-Term Water Main Replacement Program**

Working Draft - July 31, 2026

Activities include but are not limited to:

Activity	Description	Progress	Timeline
Water Main Replacement Rate Targets	A foundational decision in the development of a long-term main replacement plan. The replacement rate will determine the funding levels required.	Staff has proposed a water main replacement rate of 0.8 percent annually for the first 10 years, increasing to 1.0 percent thereafter. The American Water Works Association recommends a 1.0 percent replacement rate.	Proposed in July 2026
Cash Reserve Targets	The timing of rate increases is dependent upon the impact spending has on KWD's cash reserves. Identifying cash reserve targets is necessary to determine when revenues are below or above utility needs.	In developing the financial model, staff proposed that KWD's minimum cash target should be 50 percent of operating revenues plus \$3 million to maintain adequate liquidity during construction projects.	Proposed in July 2026
Financial Model	A financial model provides the utility with a tool to adjust revenue, spending, and other parameters to predict required rate changes and cash balances.	KWD retained Waterworth to develop a financial model. Various scenarios have been considered, and the model can be updated regularly to reflect changing conditions.	Base model substantially complete; ongoing updates as conditions change.
Board Resolution	To provide clarity regarding the District's intended course of action and help ensure long-term objectives are achieved, the Board of Trustees should adopt a resolution describing the District's long-term plan.	A draft resolution will be presented at or before the August 6, 2026 Board meeting.	Adoption should occur in the third quarter of 2026.
Comprehensive Water System Facilities Plan	A comprehensive water system facilities plan identifies the utility's capital investment needs over a long-term planning horizon.	KWD's Engineering Department is developing an updated Facilities Plan identifying investment needs over the next 10 years. The previous Facilities Plan was developed in 2018.	Completion anticipated in the third quarter of 2026.

Cost-of-Service Evaluation	A cost-of-service study determines the total cost to operate the system and allocates those costs equitably among customer classes.	With the financial model essentially complete, KWD staff can work with Waterworth to conduct the evaluation.	Complete by the end of 2026.
Rate and Fee Structure Evaluation	A rate and fee structure evaluation helps ensure rates and fees support utility goals and community values.	Following the cost-of-service evaluation, staff will work with Waterworth to evaluate changes requiring Board approval.	TBD (several months).
Low-Income Water Rate Assistance Program	With anticipated rate increases, lower-income customers may benefit from a water rate assistance program.	No formal efforts have been initiated to date.	2027
Monthly Billing for All Customers	Most utility services are billed monthly. As water rates rise, distributing costs through smaller monthly bills may improve affordability.	An internal kickoff meeting is planned for September 2026.	Anticipated in 2028.
Communication with the Public Utilities Commission	The Maine PUC provides financial regulatory oversight of public utilities. Rate increases require PUC approval.	KWD staff met with PUC water staff on June 22, 2026 to discuss pay-as-you-go financing and the regulatory process.	Ongoing; waiver request if needed.
Communication with the Office of the Public Advocate	The OPA advocates for the public regarding utility rates. Early engagement will be important to program success.	No formal efforts have been initiated to date.	2026 through 2027
Communication with Municipal Partners and Leaders	Rate increases will directly affect municipalities through public fire protection charges and water rates.	Although no formal outreach related to this initiative has occurred, KWD staff regularly meet with municipal leaders.	2026 through 2027
Public Messaging and Engagement	Public engagement and messaging will be essential. Use of a marketing firm may be beneficial.	KWD has a strong social media presence that can be leveraged. Additional outreach efforts will need to be identified.	Ongoing.
Rate Increases	Applications for rate increases will need to occur regularly and generally require public notices and hearings.	Seeking Board approval for a January 2027 rate increase of four percent. Additional requests are anticipated annually or biennially.	Ongoing.



**August 6, 2026
Trustee Meeting
General Manager Report**

1. Notable accomplishments/successes since last report (including personnel commendations):

- a. Robbie Bickford made a presentation about China Lake's water quality at the China Lake Association's (CLA) annual meeting on July 25, 2026. As expected, his presentation was excellent. Several attendees expressed to me their gratitude for Robbie's involvement in CLA, and the China Region Lake Alliance (CRLA), and his enthusiasm for protecting the Lake's water quality. Robbie continues to demonstrate exceptional leadership and represents KWD exceptionally well.

2. Progress report on items presented at the previous Trustee meeting:

- a. The ongoing work with financial planning continues to increase our understanding of our financial picture, utility financing, PUC regulations, and long-term planning. This is an important side benefit in the development of a financial plan.
- b. In considering the impact of adding a Source Protection Coordinator position, I added the cost of the position to one of the model scenarios. The result was minimal impact on rates. See the attached illustration.

3. New or upcoming items of significance:

- a. On July 23, 2026, we hosted a Public Utilities Commission training session focused on system development charges. A utility may charge a new customer (a new service where service hasn't been provided in the past) a system development charge if the new service would contribute to the need for system upgrades in the future. While this option may not have relevance to KWD, the group discussion about common issues related to utility management was very beneficial.
- b. We are developing an employee satisfaction survey. This survey, anticipated to be used annually, will be used to evaluate the KWD culture, track progress over time, and identify areas of improvement. I anticipate implementing the new survey within the next 6 weeks.
- c. The Maine Water Utilities Association is hosting the annual Drinking Water Protection Seminar on September 2, 2026, at Maple Hill Farm in Hallowell. The flyer can be found at: <https://mwua.memberclicks.net/assets/TrainingBrochures/2026/20th%20Annual%20Water%20Resource%20Seminar.pdf>. Please let me know if you would like to attend.

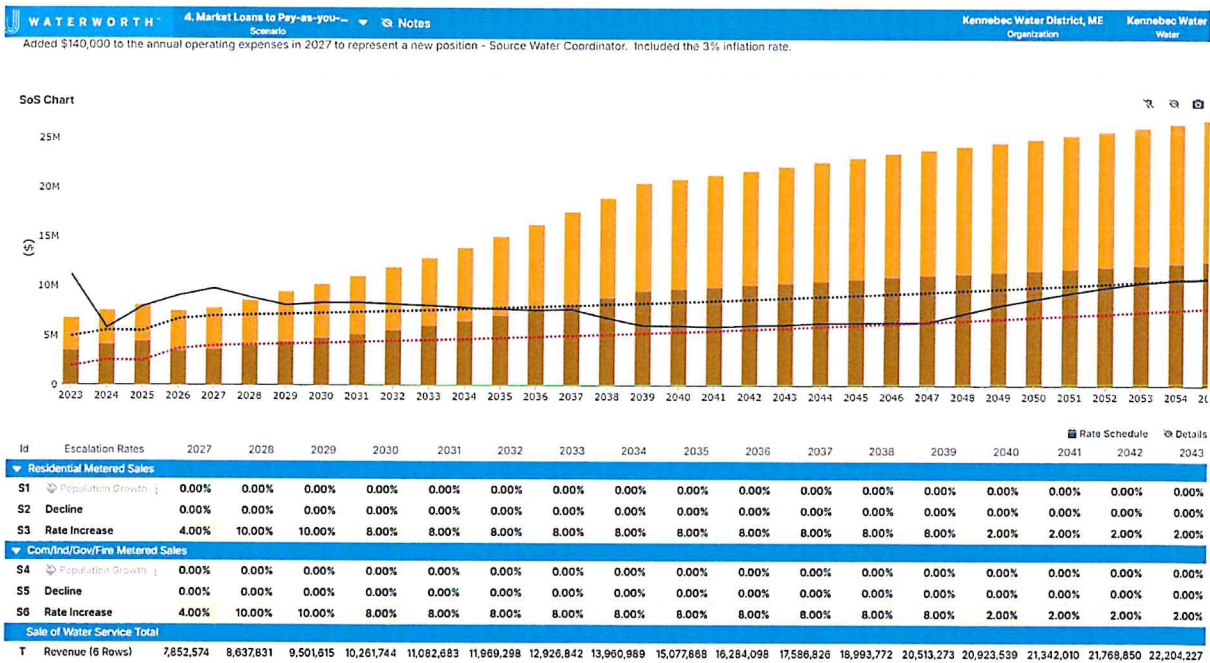
10 Year Transition from Market Rate Loans to Pay-As-You-Go with Source Protection Coordinator position added

Assume \$140,000 for salary, benefits, and other employee costs starting in 2027 with a 3 percent inflation rate.



Requires a one percent increase in rates in 2030 (9 percent rather than 8 percent) and a 0.5 percent increase in 2040 (2.5 percent rather than 2.0 percent).

10 Year Transition from Market Rate Loans to Pay-As-You-Go (without Source Protection Coordinator position)





August 6, 2026
Trustee Meeting
Department Reports

Department: Finance Department

Submitted by: Amy Dyer

1. Notable accomplishments/successes since the last report (including personnel commendations):
 - a. N/A
2. Progress report on items presented at the previous Trustee meeting:
 - a. **2025 Audit Status:** Draft financial statements have been received from Erik Nadeau of Nicholson, Michaud & Nadeau, CPAs (NMN).
 - i. **Final Review:** Standard final audit procedures and internal reviews are currently underway.
 - ii. **Board Presentation:** NMN is on track to complete our audited financial statements within the next month. NMN will make a presentation during the September Board meeting.
 - b. I have submitted the loan application for the Chase Avenue Pump Station Upgrades project (interim financing).
3. New or upcoming items of significance:
 - a. In 2026, we received \$1,038,467 in PFAS settlement funds, bringing our cumulative total to \$2,355,460. This total includes a recent payment of \$422,364 from the 3M settlement.



**August 6, 2026
Trustee Meeting
Monthly Department Reports**

Department: Distribution

Submitted by: Jared Bragdon

1. Notable accomplishments/successes since the last report (including personnel commendations):

a. N/A

2. Progress on items presented in previous monthly department reports:

- a. Sunset Heights Winslow project- Crews continue supporting the project on an as-needed basis. Ensure KWD infrastructure is properly identified and protected and reconfigure service lines when conflicts arise with new sewer and storm drain installations. This effort is on going
- b. Benton Ave paving project (MDOT) - Milling the road started 7/29/26, with paving planned for 8/10/26. Shoulder work has begun, and all KWD valve boxes have been marked and lowered. Raising the valve boxes is pending the road construction sequence.
- c. Clinton Ave/Outer Clinton Ave paving project (MDOT) – All valve boxes are raised awaiting final adjustment during surface paving operations which are scheduled for 8/3/26 and 8/4/26
- d. Town of Fairfield paving-valve boxes have been lowered on King St, Water St, and Dyer Ct.. Valve box raising is pending the surface paving which is scheduled for 8/3/26 and 8/4/26.
- e. System wide single flow hydrant testing began in early June, prioritizing hydrants installed through waterline improvement projects since 2020. Ten hydrants have been tested since the July report, making a total of 76 hydrants tested, and the effort is ongoing.

3. New or upcoming items of significance:

a. NA

Main Break Summary:

DATE OF LEAK	LOCATION (STREET)	MUNICIPALITY	PIPE SIZE	PIPE/SERVICE/VALVE INSTALLED DATE	MATERIAL	TYPE OF LEAK
7/8/26	Ginger Ave	Winslow	8	1966	Cast Iron (Lined)	Contractor created 3' longitudinal crack
7/9/26	West St	Fairfield	12"	2000	Ductile Iron (Lined)	3"x2" hole
7/20/26	Water St	Fairfield	6"	1929	Cast Iron (Unlined)	Circumferential Split



**August 6, 2026
Trustee Meeting
Monthly Department Report**

Department: Service

Submitted by: Benny LaPlante

1. Notable accomplishments/successes since last report (including personnel commendations):

a. N/A

2. Progress on items presented in previous monthly department reports:

- a. KWD is still awaiting the boiler inspection by Travelers Insurance to complete the renewal requirements for the Maine Municipal Association Workers' Compensation Safety Incentive Program (Tier III).
- b. We continue to work with MaineGeneral on the replacement of the 6-inch Metron meter at Thayer. MainGeneral has scheduled a test shutdown on August 10 and asked that KWD staff be on site for support.
- c. I apologize, last month I had the wrong labels on the tables below. It should have been April and May.

3. New or upcoming items of significance:

a. N/A

Meter Installations - May 2026

Meter Size:	5/8x3/4"	3/4"	1"	1-1/2"	2"	3"	4"	6"	Total
Meter Totals:	72	0	1	1	0	0	0	0	74

Meter Installations - June 2026

Meter Size:	5/8x3/4"	3/4"	1"	1-1/2"	2"	3"	4"	6"	Total
Meter Totals:	59	1	2	3	3	0	1	0	69

Note: This table includes replacements, new installations, formerly vacant accounts, and seasonal accounts with both new and used meters.



**August 6, 2026
Trustee Meeting
Department Reports**

Department: Water Quality

Submitted by: Robbie Bickford

- 1. Notable accomplishments/successes since last report (including personnel commendations):**
 - a. The annual meeting of the China Lake Association was held on July 25, 2026, at the China Primary School. While attendance was less than 2025, mostly attributed to the nice weather, there was still a strong turnout.
 - b. All water storage tanks in the system were cleaned and inspected by divers from H2O Solutions over the past month. No major concerns were noted during this cleaning and inspection.
- 2. Progress report on items presented at the previous Trustee meeting:**
 - a. China Lake (Lake Elevation: 171.2 feet or 3 inches below spillway)
 - i. Lake sampling continues with the most recent Secchi Disk reading in the West Basin over 6m.
 - b. PFAS Mitigation Project:
 - i. Work continues on the design of the modifications to the water treatment plant to address PFAS. The 60 percent design documents are scheduled to be delivered of July 31st with review meeting scheduled for August 11th.
 - c. Pneumatic Valve Upgrade
 - i. Following the failure of an overhead hanger, this project is still on hold pending review of the process and repair of the electric hoist.
 - d. Reservoir Level Transducers
 - i. Materials have been provided to install new level transducers at the Reservoir Tanks. Installation is tentatively scheduled for mid-August.
- 3. New or upcoming items of significance:**
 - a. Two samples taken within the distribution system in July were found to be Total Coliform positive. Flushing was completed in the area and resamples were Total Coliform Negative.



**August 6, 2026
Trustee Meeting
Monthly Department Reports**

Department: Engineering

Submitted by: Matt Zetterman

1. Notable accomplishments/successes since last report (including personnel commendations):
N/A

2. Progress report on items presented at the previous Trustee meeting:

- a. Chase Avenue Pump Station Upgrade Project – The base course of pavement has been installed on the driveway, and the concrete generator pad has been poured. Electrical work has begun in preparation for the new electrical service to be installed by Central Maine Power, and general site work remains ongoing. Electrical and mechanical work within the building is not expected to begin until all major materials have been received, which is currently anticipated to occur in September or October.
- b. 2026 Sanger-Boutelle Water Main Improvement Project – Water main installation has begun on Colonial Street and is expected to be completed next week. Following successful disinfection and pressure testing of the new main, Eastwood Construction will begin installing water services and then finish paving on both Sanger Avenue and Colonial Street. At that point they'll be ready to focus attention on Boutelle Avenue. Discussions continue regarding the water main replacement on Main Street, including the railroad crossing near Sanger Avenue. We are also working to secure an easement for the existing water main in Railroad Square and may replace the existing main in that area if project funding allows.

We have received complaints regarding dust and noise associated with the use of our South Street property as a contractor laydown area for this and other water main projects. Staff recently met with representatives from the City of Waterville to discuss potential solutions. In the meantime, we have been working closely with our contractor to improve dust-control measures and reinforce compliance with City noise requirements.

- c. 5 South Street Building Demolition – Briggs Contracting is tentatively scheduled to begin demolition of the 5 South Street office building on August 31. The project is expected to take several weeks to complete.

3. New or upcoming items of significance:

- a. SCADA Redundancy – Staff have continued evaluating options to improve SCADA system resiliency during internet outages at the treatment plant. Recent outages, including those experienced during the December 2023 windstorm and the July 16 storm event, highlight the need for improved redundancy. Staff are evaluating a limited-scale SCADA workstation at a separate facility to maintain visibility and control of remote sites during extended communications outages. Because internet restoration and cellular connectivity in Vassalboro can be challenging during major storm events, a geographically separate workstation would provide greater resiliency than a redundant internet connection at the treatment plant alone. If pursued, this project would likely be included in the 2027 budget.